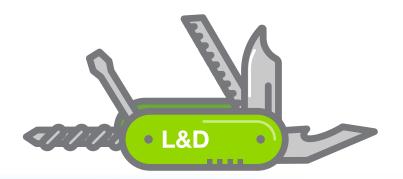
## Reasons to Utilize L&D as a Change Agent During Times of Crisis

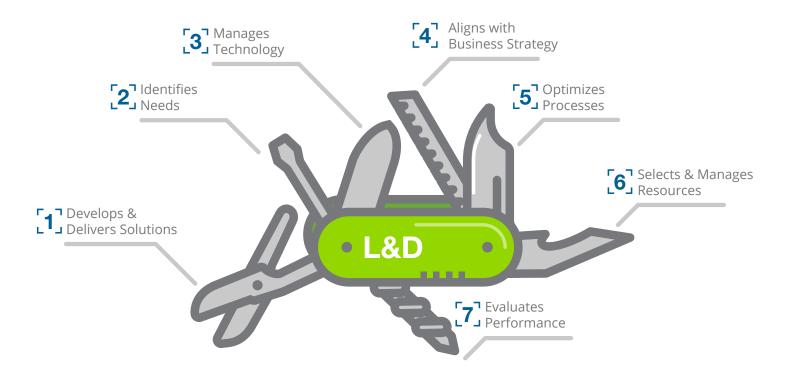
Learning and development professionals are often viewed as instructors, course creators, or trainers. Yet, they possess a robust set of skills—well beyond training—that make them perfectly suited to support and improve your change management efforts during times of disruption. Instead, you should view L&D as a "utility player," and below are seven reasons why.

- L&D is a trusted voice at your organization that builds creative, innovative solutions to help your employees continuously learn, adapt, and grow.
- They are already familiar with collecting and managing information at the companywide level and regularly meeting with leaders to identify needs.
- Managing technology comes as second nature to them, yet they also have a keen understanding of how to apply the "human" element to learning technologies.
- L&D is responsible for making sure their efforts are always in alignment with your company's strategic goals, which requires a strong knack for negotiating with and influencing managers, leaders, and executive.

- They are aware of how and when to apply critical thinking and problemsolving to optimize processes that may need to be looked at in different ways that can stretch and drive people into new solutions.
- L&D professionals understand how to select and manage resources, including personnel management and decision-making, two areas that are important in change management.
- Finally, they know the importance of regularly analyzing, measuring, and communicating the impact of L&D on business performance.







## **UTILITY PLAYER**

## **L&D Skills for Effective Transformation**

- Employee development, creativity and innovation
- Consultation, information management and organization
- [3] Influencing and negotiating, strategic thinking
- [4] Critical thinking and problem-solving

- Organizational performance analysis and performance measurement
- Management of personnel resources and decision-making
- Organizational performance analysis and performance management





